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organisations. This
is direly needed.
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development is the
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and the science
behind that
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the information
accessible for
readers to apply in
their own
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actually matter?
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to drive business
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both the findings
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research. Readers
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changing market
DevOps
conditions,
Building And
customer needs,
Scanning High
and emerging
Performing
technologies when
Technology
building software-
Organizations
based products?
This practical guide
presents Lean and
Agile principles and
patterns to help
you move fast at

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Scale—and
demonstrates why
and how to apply
these paradigms
throughout your
organization,
rather than with
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enterprises have

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every level, in
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that empowers
employees,
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movements even
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management of

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technology is Lean
critical for business
Software And
competitiveness.
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For decades,
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have struggled to
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balance agility,
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reliability, and
Organizations
security. The
consequences of
failure have never
been
greater—whether
it's the

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debacle,
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cardholder data
Breaches, or
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missing the boat
with Big Data in
Scaling High
the cloud. And yet,
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high performers
Technology
using DevOps
Organizations
principles, such as
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and Netflix, are
routinely and

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Lean Software

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of IT.” —JIM
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Red Hat, Inc. Five
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sleeper hit took on
the world of IT and
flipped it on its
head, the 5th
Anniversary Edition
of The Phoenix
Project continues
to guide IT in the
DevOps revolution.

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The Phoenix
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Gene Kim includes
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and a deeper delve
into the Three
Ways as described
in The DevOps
Handbook. Bill, an
IT manager at Parts

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Unlimited, has
been tasked with
taking on a project
critical to the
future of the
business, code
named Phoenix
Project. But the
project is massively
over budget and
behind schedule.
The CEO demands
Bill must fix the
mess in ninety

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days or else Bill's

entire department
will be outsourced.

With the help of a
prospective board

member and his
mysterious

philosophy of The

Three Ways, Bill

starts to see that IT
work has more in

common with a

manufacturing

plant work than he

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ever imagined. Lean
With the clock
ticking, Bill must
organize work flow
streamline And
interdepartmental
communications,
and effectively
serve the other
business functions
at Parts Unlimited.
In a fast-paced and
entertaining style,
three luminaries of

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the DevOps Of Lean
movement deliver
a story that anyone
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recognize. Readers
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they'll never view
IT the same way
again. "This book is
a gripping read
that captures

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dilemmas that face

companies which

depend on IT, and

offers real-world

solutions.”—JEZ

HUMBLE, Co-author

of Continuous

Delivery, Lean

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Accelerate, and

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“I’m delighted at

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how The Phoenix
Project has
reshaped so many
conversations in
technology. My
goal in writing The
Unicorn Project was
to explore and
reveal the
necessary but
invisible structures
required to make
developers (and all
engineers)

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productive, and
reveal the
devastating effects
of technical debt
and complexity. I
hope this book can
create common
ground for
technology and
business leaders to
leave the past
behind, and co-
create a better
future

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together.” —Gene
Kim, November
2019
Devops

Outlines a
revisionist
approach to
management while
arguing against
common
perceptions about
the inevitability of
startup failures,
explaining the

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importance of Lean
providing
Software And
genuinely needed
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products and
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services as well as
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organizing a
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business that can
Technology
adapt to
Organizations
continuous
customer
feedback.

This concise book
offers 'four steps to

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control an IT Lean
environment' that
can be mapped 'to
any maturity
model'. From the
table of contents:
ITIL processes
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High Performers;
Creat a change
request tracking
system; The
Spectrum of
Change; Helpful

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audit; Generate the
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process; Metrics
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Project wowed over
a half-million
readers. Now
comes the Wall
Street Journal

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Project is amazing,
and I loved it 100
times more than
The Phoenix Projec
t...” —FERNANDO
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Engineering,
Adidas “Gene Kim
does a masterful
job of showing how

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...the efforts of Lean
many create
lasting business
advantages for
all.”—DR. STEVEN
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Edge, Sr. Lecturer
at MIT, and
principal of HVE
LLC. “The Unicorn
Project is so clever,
so good, so crazy e
nlightening!”--COR

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Inc., Author of

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Phoenix Project

takes another look

at Parts Unlimited,

this time from the

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software
development. In
The Unicorn
Project, we follow
Maxine, a senior
lead developer and
architect, as she is
exiled to the
Phoenix Project, to
the horror of her
friends and
colleagues, as
punishment for

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contributing to a
payroll outage. She
tries to survive in
what feels like a
heartless and
uncaring
bureaucracy and to
work within a
system where no
one can get
anything done
without endless
committees,
paperwork, and

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approvals. One Lean
day, she is
approached by a
ragtag bunch of
misfits who say
they want to
overthrow the
existing order, to
Liberate
developers, to
bring joy back to
technology work,
and to enable the
business to win in a

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Science of digital Lean
disruption. To her
surprise, she finds
herself drawn ever
further into this
movement,
eventually
becoming one of
the leaders of the
Rebellion, which
puts her in the
crosshairs of some
familiar and very
dangerous

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enemies. The Age
of Software is here,
and another mass
extinction event
looms—this is a
story about rebel
developers and
business leaders
working together,
racing against time
to innovate,
survive, and thrive
in a time of
unprecedented

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uncertainty...and
opportunity. “The
Unicorn Project
provides insanely
useful insights on
how to improve
your technology bu
siness.” —DOMINIC
A DEGRANDIS,
author of Making
Work Visible and
Director of Digital
Transformation at
Tasktop ——— “My

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goal in writing The
Unicorn Project was
to explore and
reveal the
necessary but
invisible structures
required to make
developers (and all
engineers)
productive, and
reveal the
devastating effects
of technical debt
and complexity. |

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hope this book can
create common
ground for
technology and
business leaders to
leave the past
behind, and co-
create a better
future
together.” —Gene
Kim, November
2019

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